

tiscali:

**FY2010 Results
Presentation**

28th March 2011

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FY 2010 Financial Results

Key FY2010 and 4Q2010 results

■ FY2010 results

- Revenues at EUR 278.1 million;
- EBITDA gross of bad debt at EUR 70.4 million; EBITDA (net of bad debt) at EUR 47.8 million;
- EBIT negative in FY2010 at EUR 1.8 million (positive at EUR 11.3 million in FY2009);
- Net result negative for EUR 24.3 million (including EUR 8.6 million negative result from Tiscali UK Escrow release and TINET earn out for ca EUR 4.4 million) up 93.7% YoY (negative for EUR 384.8 million in FY09);
- Net debt* at EUR 204.3 million vs EUR 224.4 million as of 31st December 2009;
- Total ADSL active customers at 550K. Dual play customers at 369K. Mobile Customers at 84K.

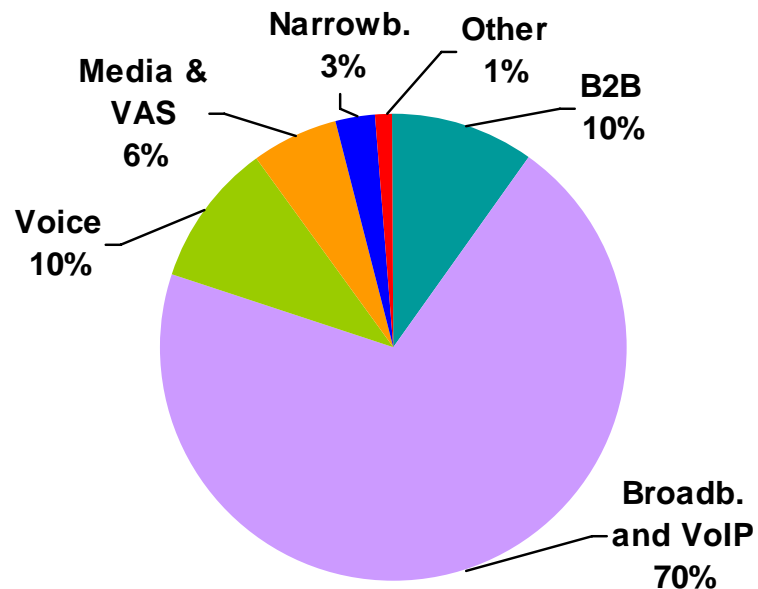
■ 4Q2010 results

- Revenues up in 4Q2010 at EUR 71.2 million, +3.5% YoY and +7.2% QoQ;
- 4Q2010 EBITDA (gross of bad debt) at ca EUR 20 million , +9.9% YoY and +40.8% vs 3Q2010;
- Sequential growth in Gross margin in 4Q2010 compared to 3Q2010, up 20%.

* *Consob consolidated net financial debt*

FY 2010 Group Results: Operational breakdown

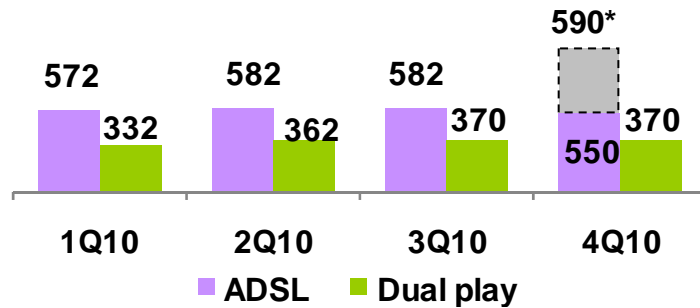
Business line breakdown on revenues – FY 2010



- **Broadband & Dual play (VoIP)**, core revenues, equal to EUR 196 million (70% of total revenues) up 4.5% vs FY2009;
- **Media & VAS** stable on full year basis (6% of revenues) and up QoQ (8% of revenues in 4Q10 against 3% in 4Q09).

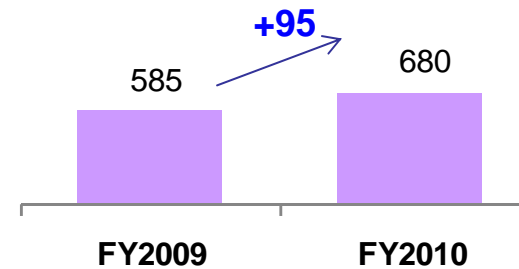
Trading Performance Key Items

ADSL Customers pro-forma (000s)

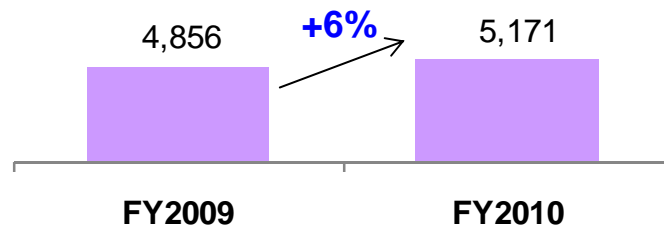


* Gross of 40,000 ADSL accounts cancelled

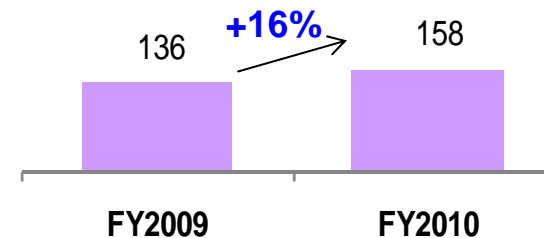
ULL sites (000s)



Page Views (million)

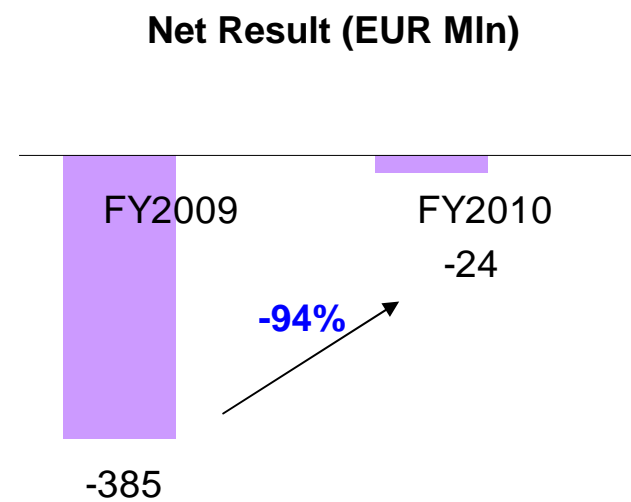
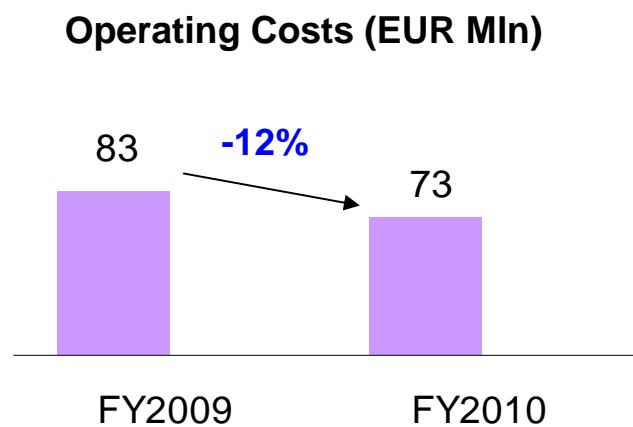
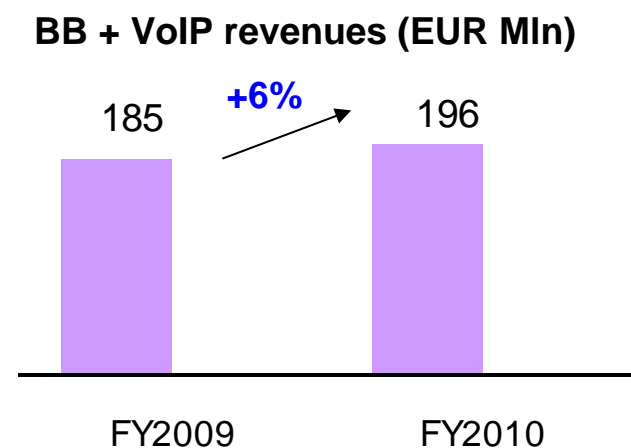
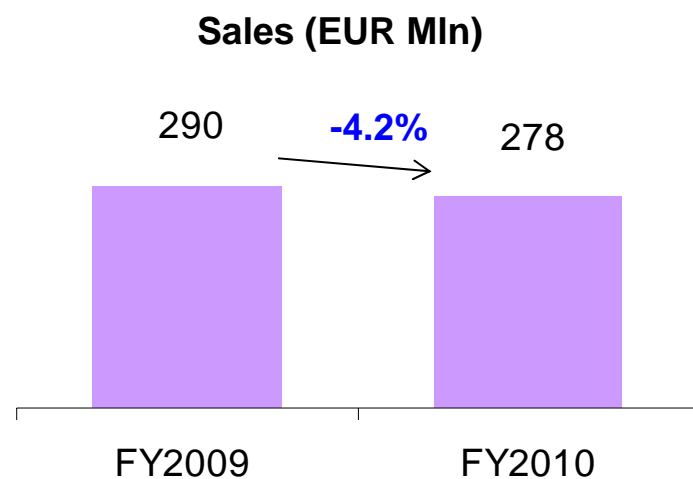


ADSL Registrations (000)



- Broadband customers gross of cancelled accounts +3.5% YoY; BB quarterly net adds of ca 8K (net of cancelled customers); Dual Play customers increase of ca 67K YoY (+22%);
- Network coverage: 680 LLU sites, +95 YoY, migration process on-going;
- Registrations increase of 16%, despite reduced media spending;
- Unique users in December 2010 at 18 million, increased audience driving media revenues growth.

FY 2010 Results: Highlights



FY10 vs FY09

EUR mln	FY10	% of rev.	FY09	% of rev.	Delta 10/09
Revenues	278.1	100%	290.4	100%	-4.2%
Access	131.7	47%	135.8	47%	-3.0%
of which ADSL	123.4	44%	120.3	41%	2.6%
Voice	100.2	36%	94.3	32%	6.3%
of which dual play voice traffic	72.8	26%	64.6	22%	12.7%
B2B	24.7	9%	27.6	10%	-10.5%
Media and VAS	16.2	6%	17.6	6%	-8.0%
Other	5.4	2%	15.0	5%	-64.0%
Gross Margin	133.9	48%	169.7	58%	-21.1%
Operating costs	72.7	26%	82.8	29%	-12.2%
Sales & Marketing costs	10.4	4%	16.7	6%	-37.7%
Personnel costs	43.2	16%	39.2	13%	10.2%
G&A costs	19.1	7%	26.9	9%	-29.0%
Other (Income) / Expenses	(9.3)	nm	(1.2)	nm	nm
Gross Operating Result (adjusted EBITDA)	70.4	25%	88.1	30%	-20.1%
Bad debt and other provisions	22.6	8%	18.4	6%	22.8%
Gross Operating Result (EBITDA)	47.8	17%	69.7	24%	-31.4%
EBIT	(1.8)	-1%	11.3	4%	-115.9%
Net result from discont. Operations	(4.2)	nm	(372.3)	nm	98.9%
Net result of the Group	(24.3)	nm	(384.8)	nm	93.7%

- Full Year revenues and margins decline caused, *inter alia*, by impact of the disposal of Tiscali UK (Google and IT revenues) and non recurring one off-items in 2009, as well as decline in narrowband and analog voice;
- ADSL revenues up 2.6% in 2010 despite higher promotion impact, triggered by competition increase;
- 12.7% increase in VOIP revenues, despite declining incoming per minute rates;
- Higher personnel cost due to customer service internalisation and B2B sales force;
- Operating costs control, good contribution by customer services internalization process;
- Net result impacted by decline in interest charges and discontinued operations.

4Q10 vs 4Q09

EUR mln	4Q10	% of rev.	4Q09	% of rev.	Delta 4Q10/4Q09
Revenues	71.2	100%	68.8	100%	3.5%
Access	32.5	46%	32.6	47%	-0.3%
of which ADSL	30.7	43%	29.5	43%	4.1%
Voice	25.5	36%	23.9	35%	6.7%
of which dual play voice traffic	18.7	26%	17.0	25%	10.0%
B2B	6.2	9%	7.4	11%	-16.2%
Media and VAS	5.8	8%	2.0	3%	190.0%
Other	1.0	nm	2.7	4%	nm
Gross Margin	34.3	48%	36.9	54%	-7.0%
Operating costs	17.4	24%	18.3	27%	-4.9%
Sales & Marketing costs	2.4	3%	2.4	3%	0.0%
Personnel costs	9.4	13%	8.7	13%	8.0%
G&A costs	5.6	8%	7.1	10%	-21.1%
Other (Income) / Expenses	(3.0)	nm	0.4	nm	nm
Gross Operating Result (adjusted EBITDA)	20.0	28%	18.2	26%	9.9%
Bad debt and other provisions	7.4	10%	3.0	4%	146.7%
Gross Operating Result (EBITDA)	12.6	18%	15.1	22%	-16.6%
EBIT	(2.5)	-4%	6.1	9%	-141.0%
Net result of the Group	(8.9)	nm	33.5	nm	nm

- QoQ revenue growth mainly driven by VoIP and Media offsetting Narrowband and analogue voice decline;
- Gross margin percentage affected by declining of Narrowband and changed regulated rates of incoming traffic and copper lines;
- Cost cutting actions undertaken in 2H2010, affecting level of operating costs;
- Bad debt provision higher than expected, due to old aged receivables.

4Q10 vs 3Q10

EUR mln	4Q10	% of rev.	3Q10	% of rev.	Delta 4Q10/3Q10
Revenues	71.2	100%	66.4	100%	7.2%
Access	32.5	46%	32.3	49%	0.6%
of which ADSL	30.7	43%	30.6	46%	0.3%
Voice	25.5	36%	24.4	37%	4.5%
of which dual play voice traffic	18.7	26%	17.5	26%	6.9%
B2B	6.2	9%	5.6	8%	10.7%
Media and VAS	5.8	8%	2.9	4%	100.0%
Other	1.0	1%	1.2	2%	-16.7%
Gross Margin	34.3	48%	28.6	43%	19.9%
Operating costs	17.4	24%	17.6	27%	-1.1%
Sales & Marketing costs	2.4	3%	2.3	3%	4.3%
Personnel costs	9.4	13%	10.4	16%	-9.6%
G&A costs	5.6	8%	4.9	7%	14.3%
Other (Income) / Expenses	(3.0)	nm	(3.2)	nm	nm
Gross Operating Result (adjusted EBITDA)	20.0	28%	14.2	21%	40.8%
Bad debt and other provisions	7.4	10%	5.2	8%	42.3%
Gross Operating Result (EBITDA)	12.6	18%	9.0	14%	40.0%
EBIT	(2.5)	-4%	(3.6)	-5%	-30.6%
Net result of the Group	(8.9)	nm	(2.8)	nm	217.9%

- Good revenue increase in 4Q against a seasonally weak quarter;
- Media and VoIP revenues driving the increase;
- Operating costs under strict control, further automation on customer services processes expected to bring additional benefits in 2011;
- EBIT improvement despite higher bad debt provision.

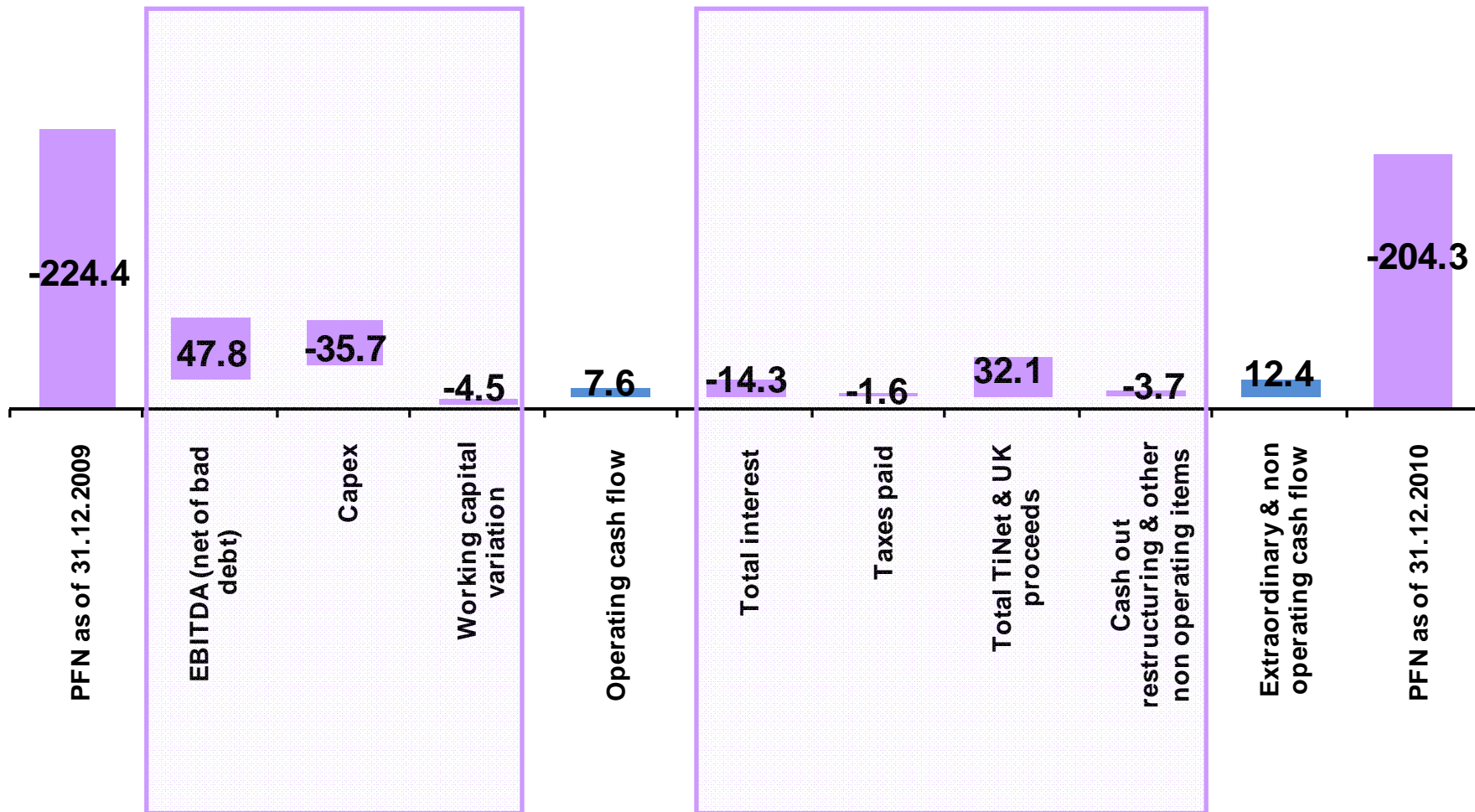
Net Financial Position

EUR Mln	31-Dec-10	31-Dec-09
A. Cash	10.3	16.2
B. Other liquid assets	0.4	0.6
C. Securities	-	-
D. Total cash and other financial assets (A) + (B) + (C)	10.8	16.8
E. Other current financial assets	-	6.4
F. Non-Current financial receivables	6.3	12.7
G. Current bank debt	12.8	13.6
H. Long term loans falling within one year	17	10.9
I. Other current financial debt (*)	1.5	10.8
J. Current financial debt (G) + (H) + (I)	31.3	35.3
K. Net current financial debt (J) – (E) – (F) – (D)	14.2	-0.7
L. Non current bank loans	124.7	152.9
M. Bonds		
N. Other non current debt (**)	58.7	59
O. Non current financial debt (L) + (M) + (N)	183.4	211.8
P. Net Financial Debt (K) + (O)	197.6	211.2
Other cash equivalents and non current financial receivables	6.7	13.2
Consob Net Financial Debt	204.3	224.4

(*) includes leasing debts

(**) includes leasing debts and debts to shareholders

Tiscali Group: FY2010 – Cash Flow Analysis (EUR ml)



2010 Highlights

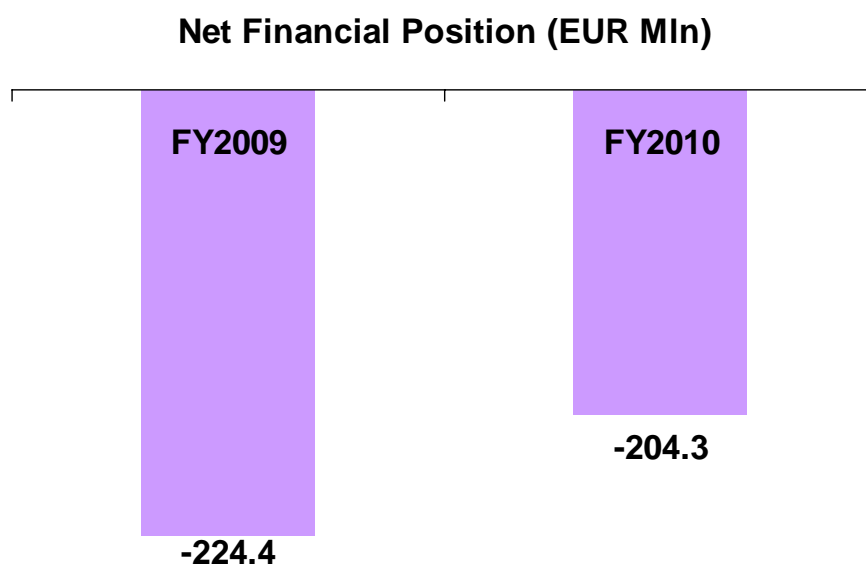
Operational Highlights

- ADSL registrations up despite increased competitive scenario, price promotions steady increase over the year;
- Growth opportunities capped by limited financial resources;
- Confirmed Tiscali position on dual play scenario as a quality brand, increasing speed to 20 MB per second;
- Increased efficiency on pull sales channels, especially web
- Internalization of customer service allowed a cost efficient approach set to display full results in 2011
- Launch of new credit collection procedure with massive adoption of online tools;
- Innovation: Launched FTTH project in Sardinia, Fixed mobile integration, portal new positioning
- Network roll out on LLU;
- Opened 15 flagship stores;
- Successfully implemented re-launch of Media business:
 - Widened network
 - Enlarged sales force
 - Implemented new collaboration tools and products to boost traffic and stickiness



Net Debt Reduction

- On-going process of debt reduction
- Total net debt* reduction of ca 9% YoY



- Possible further reduction in 2011 from the envisaged HQ disposal

* Consob consolidated net financial debt

Updated Business Plan – Trading Outlook

Trading Outlook

- Re-pricing actions on customer base, effective 1st February 2011;
- Cross and up-selling activities on customer base ongoing;
- Expanding on-the-shelf product portfolio for consumer and business:
 - TV box
 - Streaming services
 - Cloud services expanding business portfolio
- Further automation on processes leading to additional cost saving in 2011;
- Media growth path experienced in 2010 set to continue in 2011, taking advantage of network and partners;
- Fixed mobile integration: currently working to develop IMS platform aimed to enable fixed mobile handover, using wi-fi or femt technology;
- FTTH project on going.



Business Plan Update: 2011 Targets

Revenues

■ + 8% on 2010 revenues

Ebitda*

■ +15% compared to current year

Net income

■ Positive

Free Cash Flow

■ Positive

Capex

■ EUR 35-40 million

(*) Gross of bad debt provision

Disclaimer

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